

FIVE-YEAR CASE STUDY

Building healthier populations, one person at a time.



Using evidence-based interventions and a holistic health approach, BestHealth by Baptist generates tangible outcomes:

- Sustained lifestyle and behavioral changes
- Meaningful engagement in personal health management
- Greater savings in health care costs

Our Approach is Evidence-based



Wellbeing

- Higher Health
 Awareness
 More Primary Care
 Engagement
- Research on workplace wellness found the benefit of Health Risk Assessments for participants in raising overall awareness of health and encouraging primary care engagement (JAMA, 2019).

Primary Care Physician

- **Annual Wellness Visits**
- **Preventive Screenings**

Research found Primary Care
Physician administered Annual
Wellness Visits encouraged
preventive screenings and lowered
health care utilization. (American
Journal of Managed Care, 2021).

Health Care Utilization

- Less Inpatient Care
- **Less Outpatient Care**

The same research found disproportionately higher savings in the sickest patient populations (top quartile of the population).

Reduced
Health Care Cost



SYSTEM PROFILE

- Nationally recognized, multi-state health system
- Fully integrated with multispecialty physician group (500+ providers)
- 2 19,500+ employees
- ក្នុង 28,000+ members in the self-insured health plan

Year One

- · Increased engagement with employees
- · Managed costs within the self-funded plan
- Created a brand to provide direct to employer services
- Improved health outcomes in the employee population

Different from trends experienced by many of its peers:

- Nearly \$90 million in medical and pharmacy savings
- Employee Per Member Per Month (PMPM) costs approximately \$150 per month less than other health care provider plans measured
- Cost of predicted chronic disease cases fall by over \$3 million among screening participants

A customized approach to improving employee health

During the first year, employee screening participation rocketed from 15% with an outsourced program to 69% in when the program was insourced.

Combining health risk assessment and biometric screening data with claims and clinical information, gives the organization a baseline of its health plan population, predicting new and emerging instances of chronic disease and their associated costs (over 5 years). This process crystalizes opportunities for intervention.

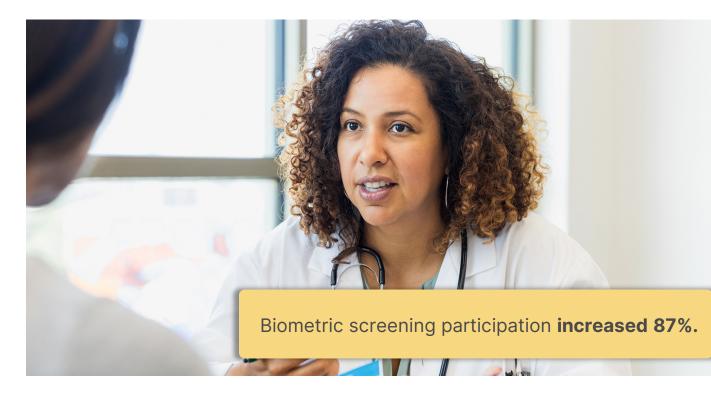
87% of the
BestHealth group
weight management
program (717)
successfully reduced
their weight.

Among **7,549** individuals who participated in years 1 and 2 of the program, the BestHealth team was able to prevent the onset of approximately 79 new cases of chronic disease decreasing the cost exposure from predicted new cases of chronic disease by \$2.8 million.

Year 2: Let the data drive improvement



Leveraging the achievements of its inaugural year, **BestHealth** concentrated on amplifying engagement, reorienting the direction of care coordination and refining rewards and measures grounded in analytical findings. By modifying the reward framework, the necessity for participants to complete their biometric screenings was eliminated, instead making it a prerequisite for accessing additional incentives.



The BestHealth team launched a monthly newsletter that averaged over 8,000 employee interactions with each edition. Wellness leaders introduced a teaching kitchen program and highlighted employee testimonials in organization-wide communications.

With almost 9% of the employee health plan population classified as high risk, the organization began to increase its focus on care management - shifting the nursing team perspective from a disease management program to holistic personal health management.

Year 2: Highlights

- 87% of the reward-eligible individuals screened during the year
- Adjusted healthy lifestyle incentives to address largest risk factors
- Designed a value-based diabetes care program
- Shifted from disease management to holistic personal health management for high-risk individuals
- Outperformed peer health care provider health plans by \$44.7 million

Year 3: Turn obstacles into opportunities

In year three, the BestHealth team transitioned screenings from on-site to screenings with a primary care physician. Nurse care coordinators saw an increase in engagement and increased connection with other organizational resources like pharmacy.

New cases of diabetes were the greatest driver of emerging cost. The health system and **BestHealth** designed and launched a diabetes value-based program, covering all out-of-pocket expenses on prescribed diabetes medications and testing supplies for individuals with any type of diabetes, pre-diabetes or insulin resistance provided they meet and maintained the program requirements.

Interventions targeting the 9% of the high-risk, high-cost members on the plan drove \$2.2 million in annual health plan savings.

Managing the 9% of the plan that is high-risk, high-cost plan members

Managed Unmanaged

PMPM costs	\$3,425	\$4,082
ED Visits per 1,000	1.83	4.14
Inpatient admits per 1,000	18.54	31.96
Average length of stay (days)	3.04	4.52



Year 4: Building and implementing specialized interventions

Pharmacy interventions expanded to include mail order, alternative lower cost drug options and transition to

in-house specialty pharmacy.

Using the CDC assessment, opportunities for nutrition improvement were identified. **BestHealth** started a nutrition committee to add healthier food options in vending machines and cafeterias. In coordination with Concern EAP, the **BestYou** program launched, delivering our emotional

wellbeing series with 6,000+ participants to date.

Diabetes program participants saw on average a 13% improvement in their A1C over the first year and a 7% decrease from baseline to their first recheck.

Our Population Health Model provided a \$6.50 to \$1.00 return on investment; 23% better than the national average.*

*Society for Human Resource Management data, 2022

- Farmers Market Bags with Fresh produce and recipes
- Teaching kitchen hosted by an executive chef and a registered dietician
- Discounts to healthy restaurants offered across the Baptist system



Year 5: Leveraging services by expanding footprint into the surrounding community

- 1:1 Health Coaching | 25% reduction of potential chronic condition future risk
- 13-Week Weight Management Program
 to date since program inception 20,000
 lbs. have been lost
- 6-Week Tobacco Cessation Program
 65% of participants either quit or cut back
- Diabetes Management Program | participants dropped their A1C by an average of 13%
- The wellbeing team launched BestCARES, free health and wellness virtual workshops with advice on how to adopt and maintain a healthy lifestyle
- Leveraging the success of years one through five, **BestHealth** began expanding its footprint into the surrounding community through direct to employer offerings.
- Inclusion of press release in Becker's Healthcare Review.

Population Movement Summary



25.9% of participants decreased their risk classification leading to a projected savings of \$2,518,725

Decreases due to:

- Glucose Management 45%
- Blood Pressure Management 33%
- Weight Management 15%

Nutrition Committee formed and implemented:

- **BestHealth** Catering menu
- BestHealth approved labels in cafeteria
- Farmers Market pilot successful
- Employee Population achieved
 90% HRA participation
- Annual Wellness Visits almost doubled to 61%
- Participation in BestHealth programming grew to 73% (up from 43% in 2020)
- Medical claims per member per month were 18.4% below benchmark
- \$480K total spend reduction from prior year (0.4% decrease)

Thank You!



Hi, am Lia Lansky, Director of **BestHealth by Baptist**, reaching out to encourage you and your company to embark on a journey towards better health for your workforce. It's no secret that the U.S. faces a notable health disadvantage, and this is not just a public health issue but a vital concern for businesses.

At **BestHealth**, we believe It's time to address this problem by moving beyond traditional corporate wellness programs. We help you adopt the principles of population health management to reimagine how you view your employee's health and wellbeing. By leveraging data, focusing on preventive care and embracing holistic care, we help you create sustainable and meaningful change.

More than an investment in your employee's health, its an investment in the success of your business. Call me today to learn how **BestHealth by Baptist** can help your business reach new heights – and health!

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BestHealth by Baptist is the premier health and wellbeing initiative of Baptist Memorial Health Care. Designed to transform your workforce, this voluntary program complements your benefits package by offering a suite of tools and clinical support that encourages every employee to pursue their best health

More than just a program, BestHealth is a pledge to help employers nurture a thriving, energetic workplace, ensuring companies pulse with health and enthusiasm. Together, BestHealth wants to help you cultivate a healthier tomorrow for the most precious resource your company has — your own employees.